



Company Update

PT Wijaya Karya Beton Tbk

As of March 31, 2025



The following information is a general presentation regarding PT Wijaya Karya Beton Tbk (the “Company” or “WIKABeton”).

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Company Overview



1960

WIKA was established as a company in the field of electrical and water installation in Indonesia.

1977

WIKA established a Concrete Production Division, which later became the forerunner of WIKA Beton.

1997

PT Wijaya Karya Beton was officially established as a subsidiary of WIKA based on Deed No. 44 dated March 11, 1997.

2014

WIKA Beton conducted a corporate action through an Initial Public Offering (IPO) on April 8, 2014, under the stock code **WTON**.

2024

WIKA Beton established a new vision and mission, and launched a new logo that reflects its commitment to sustainability.

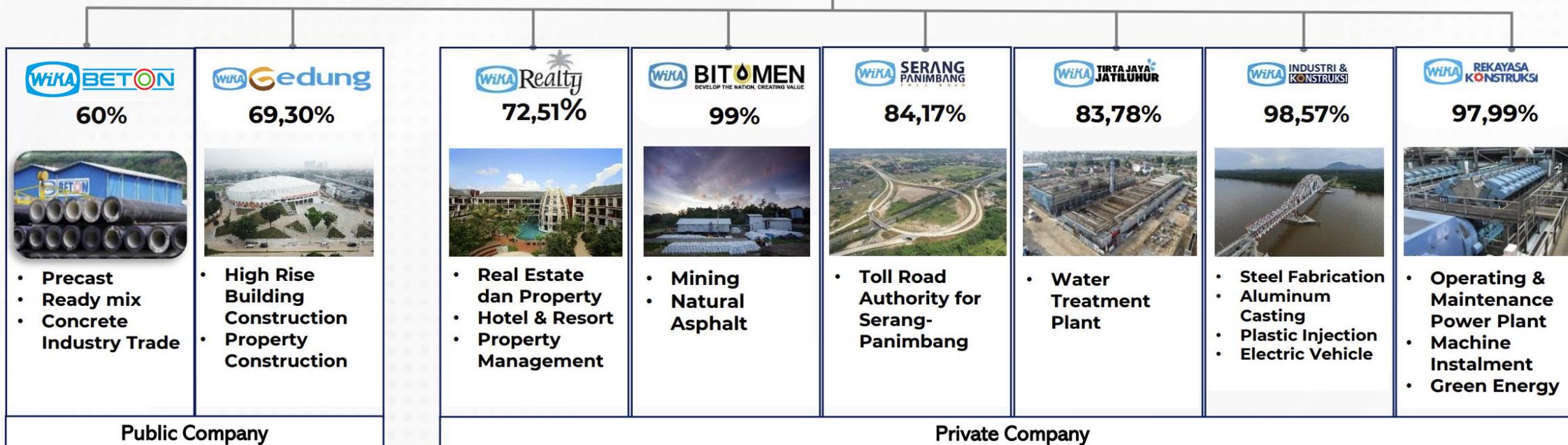
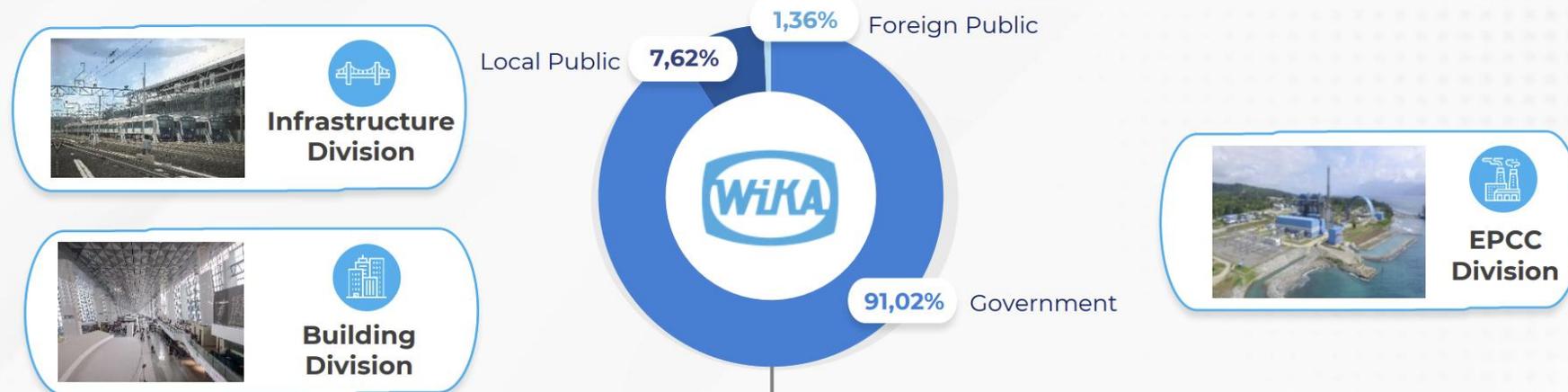
VISION

"To become a **trusted** and **sustainable global company** providing **solutions** in the concrete industry."

MISSION

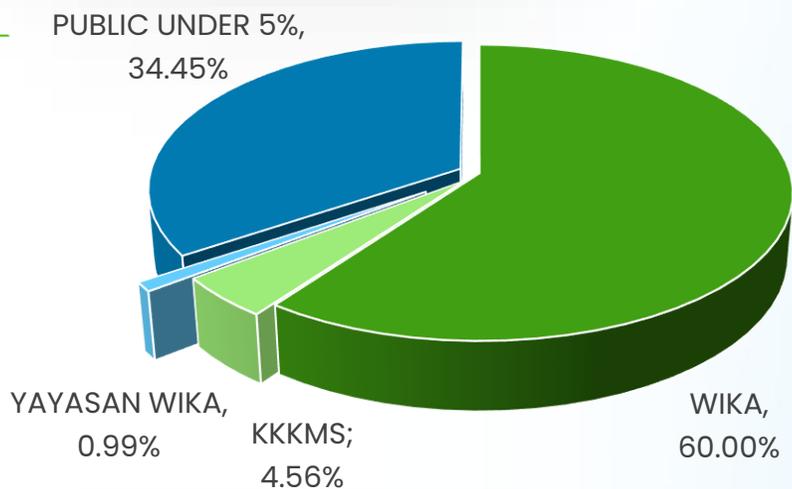
1. **Provide globally scaled products and services** as solutions to meet customer needs.
2. **Implement operational excellence** with global-standard qualifications, based on risk management and digital technology, while embracing environmentally sustainable practices to fulfill stakeholder aspirations.
3. **Establish strategic partnerships** with mutually beneficial collaborators and contribute positively to the social environment.
4. **Develop employee competencies and well-being** to drive continuous performance improvement.
5. **Apply sound and accountable financial management.**

Shareholders Composition of PT Wijaya Karya (Persero) Tbk

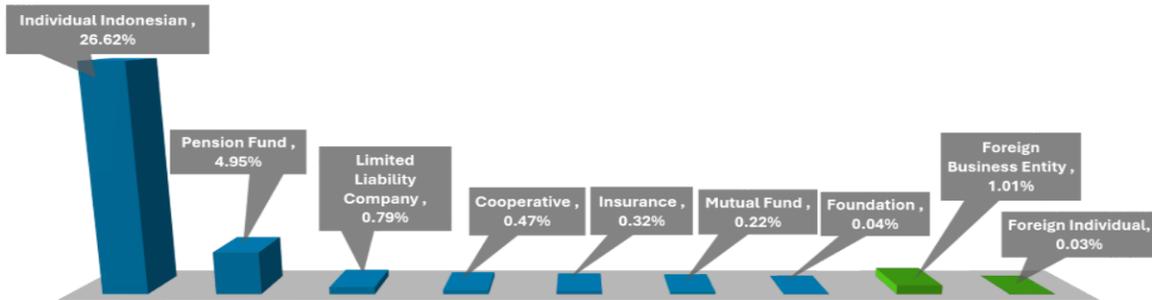


SHAREHOLDERS COMPOSITION

As of March 31, 2025



PUBLIC SHAREHOLDERS COMPOSITION (34.45%)



BUSINESS PORTFOLIO



LOCAL
FOREIGN



Iswandi Imran
Independent Commissioner



Nita Prihutamingrum
Independent Commissioner



Eko Sujiyanto
President Commissioner



R. Permadi Mulajaya
Commissioner



Miftachul Munir
Commissioner

BOARD OF COMMISSIONERS & DIRECTORS



Agus Pramono
Director of Operation &
Supply Chain
Management



Syailendra Ogan
Director of Finance,
Human Capital & Risk
Management



Kuntjara
President Director



Rija Judaswara
Director of Marketing &
Development



Verly Widianoro
Director of Engineering &
Production

● WIKA Beton's Line of Business

Backward

Industrial Materials



- Joint Plate
- PC Bar (Planned)
- PC Strand (Planned)
- PC Wire (Planned)

Concrete Materials



- Quarry
- Processing Natural Resource
- Chemical Construction

PC Poles



- Distribution
- Transmission
- Telecommunication
- Catenary

PC Piles



- Spun
- Square
- Triangular
- Spun Square
- Cylinder

Railway



- Concrete Sleeper
- Wessel
- Slab Track
- Concrete Level Crossing

Bridge



- I / U / T Girder
- Voided Slab
- Box Girder
- Tee Bulb
- Double Tee

Core

Retaining Wall



- CCSP
- Flat Sheet Pile
- L-Shape
- Gravity Wall Block

Hydro Structure



- PC Cylinder Pipes
- U Ditch
- Box Culvert
- Infiltration Well
- Sabo dam Precast

Marine Structure



- Tetra Pod
- A - Jack
- Precast Harbor

Building Concrete



- Hollow Core Slab
- PC Colomn
- PC Beam
- Precast House

Others



- Tunnel
- Rigid Pavement
- L - Shape
- Aqua Pond

Ready-Mix



- Fresh Concrete

Forward

Services



- Engineering
- Piling
- Stressing
- SHMS
- Track work & Signaling

Logistic (Planned)



- Product Distribution
- Material Distribution
- Warehouse





MARKET LEADER OF PRECAST CONCRETE IN INDONESIA



Legend

- Head Office
- Subsidiary
- Quarry
- Operation Unit
- Sales Office
- Representative Office
- Concrete Plant
- Jetty

Total Production Capacity 2025
10.92 million ton

Market Share – Precast (2022)
47.9%
(Assessed by Frontliner)

Market Share – Ready Mix (2022)
4.6%
(Assessed by Frontliner)

Project Updates





South Jakarta - Cikampek II Toll Road Package 2A

**Product or
Service**

Bridge Concrete Product

**Project
Benefit**

Helps ease traffic congestion at KM 66 of the Jakarta-Cikampek II Toll Road.



Ibu Kota Negara (IKN) Nusantara Toll Road

1. Karangjoang - KKT Kariangau Segment (Section 3A)
2. KKT Kariangau - Sp Tempadung Segment (Section 3B).

**Product or
Service**

PC Spun Pile & Readymix

**Project
Benefit**

Reduces travel time from 2 hours to just 45 minutes in the IKN area.



LRT Jakarta Phase 1B Velodrome - Manggarai

**Product or
Service**

EPCC Trackwork

**Project
Benefit**

Enhancing connectivity for Jakarta residents.



Construction of a Coastal Defense Embankment NCICD Phase A Location 1 Package 1

Product or Service *PC Spun Pile* diameter 1200 mm

Project Benefit Mitigating tidal flooding in Jakarta's northern coastal region through integrated coastal protection and infrastructure development.



Kencing Drain Flood Control Phase 1

Product or Service *Retaining Wall*

Project Benefit Controlling floods in the estuary area of the Juana River, Kudus



JLKA Medan - Binjai

Product or Service *Box Girder* & Installation

Project Benefit The project connects the Medan-Binjai corridor over a distance of 21.7 kilometers, enhancing regional mobility and supporting the shift to mass public transportation

Financial Highlight



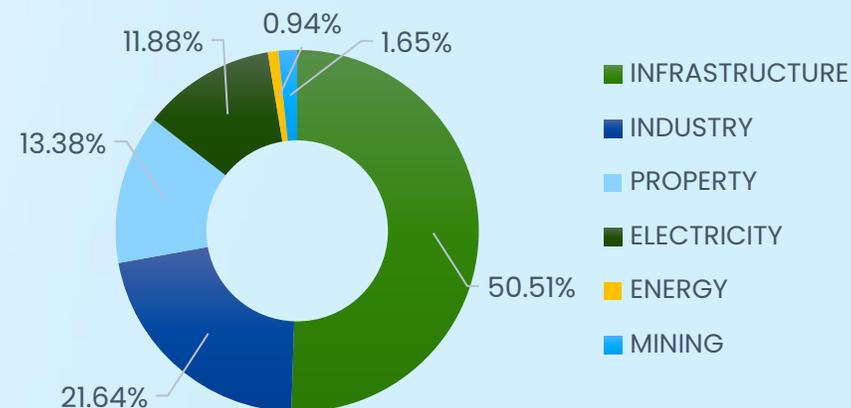
New Contract up to 03M25:

Rp1.11 T

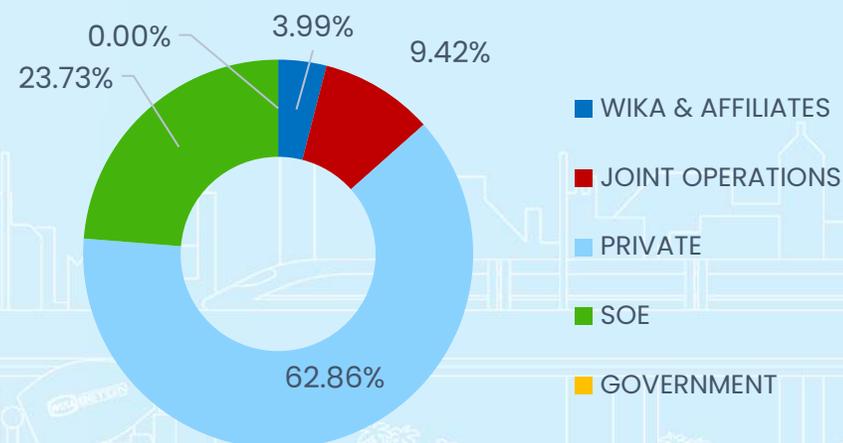
◆ Top 10 Customers based on New Contract up to 03M25:

No.	Customer's Name	Percentage
1.	PT Duta Graha Karya	12.51%
2.	PT Utama Karya Infrastruktur	12.15%
3.	PT Perusahaan Listrik Negara (Persero)	11.16%
4.	PT Mitra Murni Perkasa	4.49%
5.	PT Total Bangun Persada	2.81%
6.	PT Wijaya Karya (Persero) Tbk	2.40%
7.	PT Astakona Megahtama	2.22%
8.	Yayasan Buddha Tzuchi Indonesia	1.99%
9.	PT Girder Indonesia	1.80%
10.	PT Gumaya Anggun	1.78%

◆ New Contract based on Sector up to 03M25:



◆ New Contract based on Customer up to 03M25:



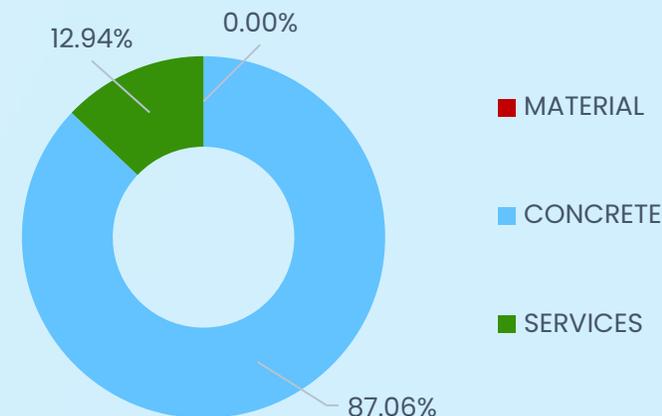
◆ Top 10 Customers based on Revenue up to 1Q25:

No.	Customer's Name	Percentage
1.	PT Perusahaan Listrik Negara (Persero)	7.94%
2.	PT Utama Karya Infrastruktur	5.38%
3.	KSO PT Pembangunan Perumahan (Persero) Tbk - PT Adhi Karya (Persero) Tbk - PT Waskita Karya (Persero) Tbk - PT Modern Wijaya Tehnical	4.10%
4.	PT Lancang Kuning Sukses	2.97%
5.	PT Freeport Indonesia	1.51%
6.	PT Fajar Putra Dinasti	1.26%
7.	PT Bank Mandiri (Persero) Tbk	1.02%
8.	PT Bank Negara Indonesia (Persero) Tbk	0.76%
9.	PT Jakarta Propertindo	0.62%
10.	PT Mulia Boga Raya Tbk	0.60%

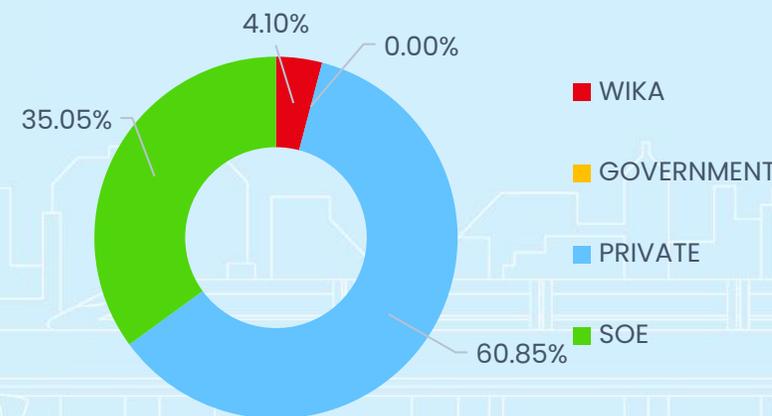
Revenue up to 1Q25:

Rp0.87 T

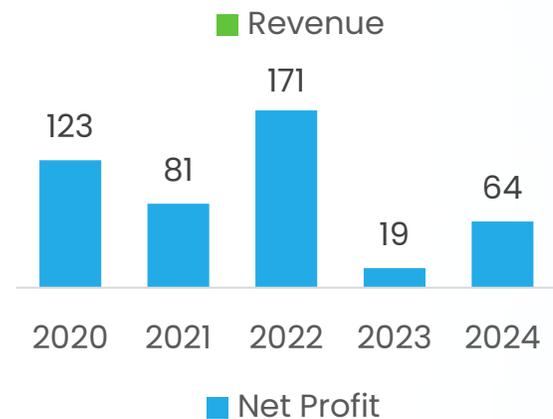
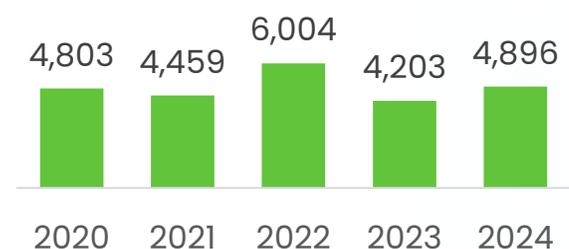
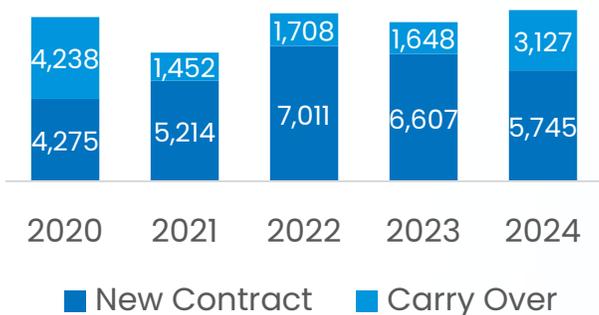
◆ Revenue based on Segments up to 1Q25:



◆ Revenue based on Customers up to 1Q25:



Financial Highlight 2020 – 2024 (Rp Billion)



Financial Highlight Quarterly (Rp Billion)

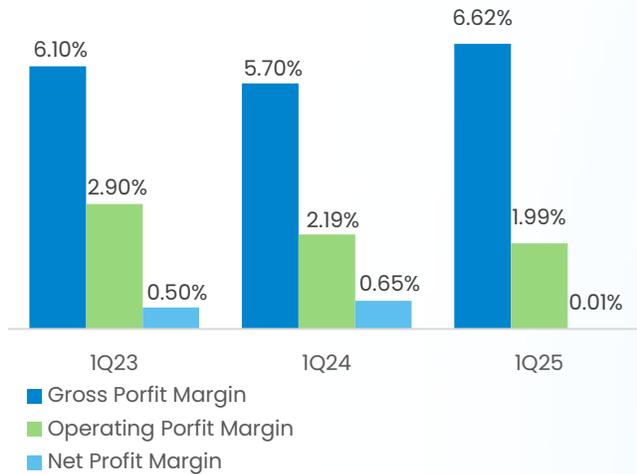


Consolidated Cash Flow (Rp Million)

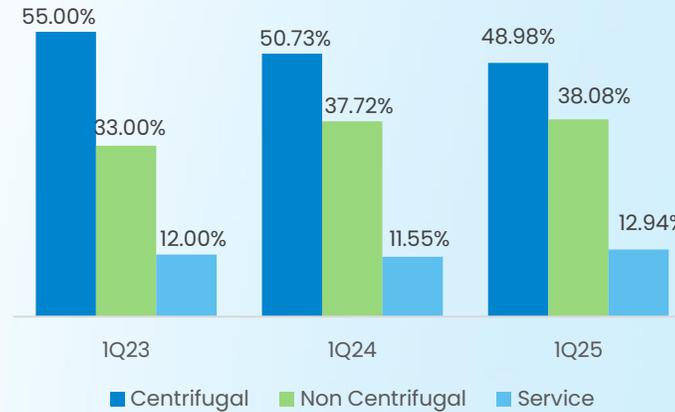
Notes	1Q25	FY24	1Q24	1Q23
Operating Activities	(178,244)	262,019	(68,311)	(485,100)
Investing Activities	(264)	(107,308)	(8,308)	(16,327)
Financing Activities	(212,899)	35,120	(77,184)	(674,070)
Net Increase (Decrease) of Cash and Cash Equivalent	(391,408)	189,831	(153,803)	(1,175,497)
Effect of Foreign Exchange on Cash and Cash Equivalent at end of the Year	98	508	187	(362)
Cash and Cash Equivalent at Beginning	597,554	407,215	407,215	1,538,312
Cash and Cash Equivalent at End	206,245	597,554	253,599	362,453

WTON's Commitment to Maintaining Performance

PROFITABILITY



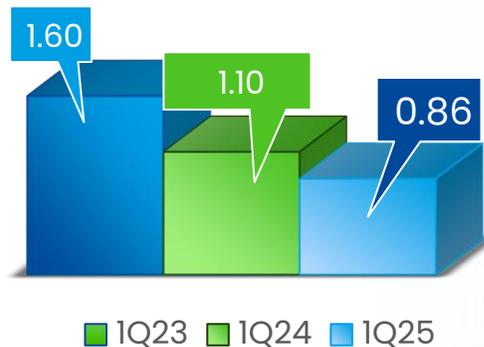
SALES CONTRIBUTION



UTILIZATION RATE



DEBT TO EQUITY RATIO (x)



GEARING RATIO (x)



CURRENT RATIO



WTON Has Consistently Distributed Dividends Every Year Since Its IPO in 2014

◆ Dividends

Fiscal Year	Dividend Policy	<i>Dividend payout ratio</i>	Cash Dividend (Rp Million)	Dividen per Share (Rp)	EPS
2015	30%	31.38%	52,197	6,26	19.95
2016	30%	31.29%	81,715	9,80	31.32
2017	30%	31.36%	101,140	12,13	38.68
2018	30%	31.36%	145,920	17,50	55.80
2019	25%	26.13%	128,076	15,36	58.79
2020	20%	20.01%	25,623	2,94	14.69
2021	20%	20.00%	16,559	1,90	9.51
2022	20%	20.06%	32,683	3,75	18.69
2023	20%	20.00%	6,885	0,79	3.92

◆ Rating

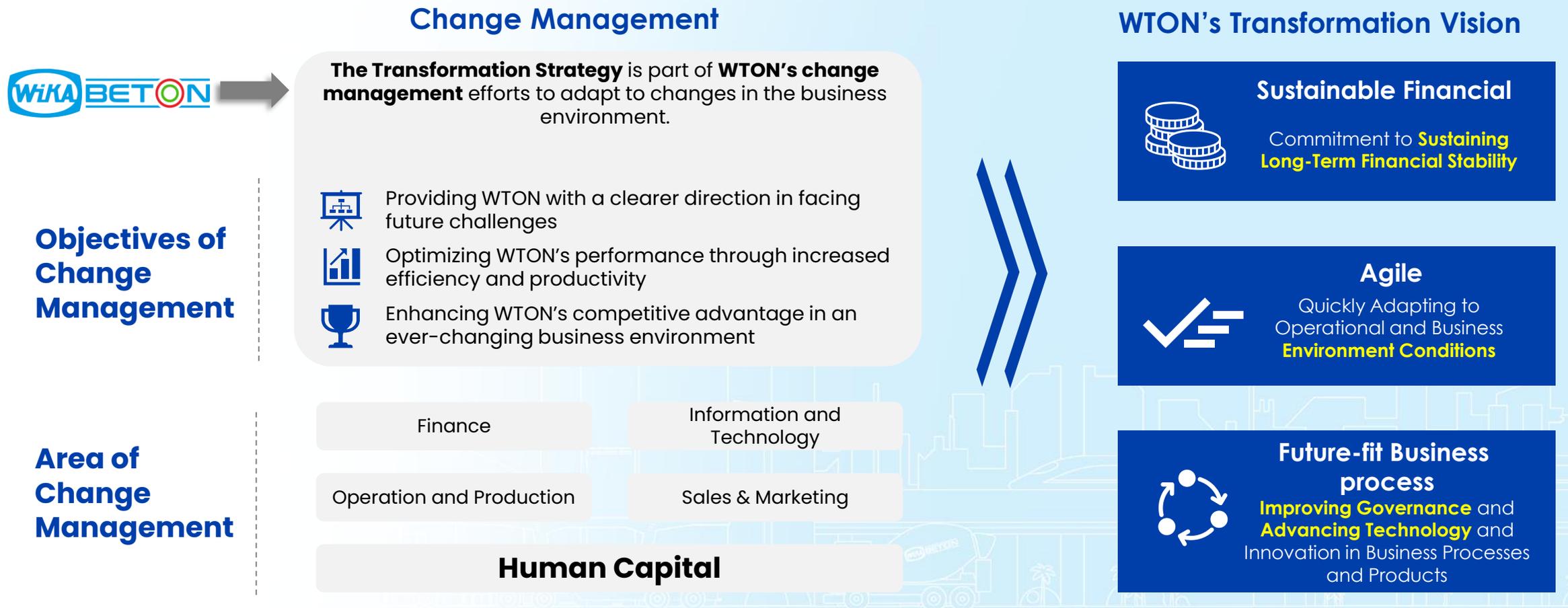
 <p>PEFINDO CREDIT RATING AGENCY</p>	<p>idA-/Stable As of March 10, 2023</p>
<p>ASEAN CORPORATE GOVERNANCE SCORECARD (ACGS)</p>	<p>92.376* *Internally Assessed</p>
<p>S&P Global Ratings</p>	<p>46</p>

Transformation of WIKABETON



WTON's transformation vision is to achieve a sustainable financial position, agile operations, and future-fit business processes, aligned with the company's change management objectives and areas of implementation.

Implementation of Change Management in the Transformation Strategy



House of WTON Transformation 2025

With 28 Updated Initiative Programs



Sustainable Financial, Agile Operation, and Future-Fit Business

Visi

Pilar

Initiative Strategic

Enabler

	Cash Acceleration	Operational Excellence	Commercial Resilience & Fit	
Initiative Strategic	<ul style="list-style-type: none"> 1 Early Warning and Locking System in Financial Activities within the Scope of Digital-Based Sales (S):DKEU 2 Cashflow and Cash Cycle Control through a Cash Management System (S):DKEU 3 Divestment of Non-Productive Assets (P,S):DSCM 	<ul style="list-style-type: none"> 4 Time and Motion Study of the Production Line (P,S):DPP 5 Cost Structure Transformation in an Effort to Improve Corporate Efficiency (C,S):DPMR CLOSED 6 Procurement War Room for Strategic and Non-Strategic Materials (P,C,S):DSCM 7 Centralized Integrated System for Logistics Operation (P,C,S):DSCM 8 Stockyard Management System (P,C,S):DPP 9 Standardization of BTL Across Work Units (P,S):DPMR 23 Enhancing Plant Efficiency through an Advanced Optimization Program (C,S):DPP NEW 25 Standardization of Fixed Plant and Batching Plant Design (S):DENG NEW 	<ul style="list-style-type: none"> 10 Operational Control through the EPDP Dashboard (C,S):DJU 11 Improving Operational Division Governance through BL and BTL Optimization (P,C,S):DPMR 12 Business Realignment and Governance Improvement of Subsidiaries (P,C,S):DBRD 13 Mass Product Development of Precast Housing for the People (S):DBRD 14 Strengthening the Product Portfolio through EPD Certification as a New Unique Selling Proposition (S):DJU CLOSED 15 Product Design Optimization to Enhance Corporate Competitiveness (S):DENG CLOSED 24 Strengthening the Business Portfolio through ESG Risk Rating (S):DQHSET NEW 28 Creating Unique Value and Business Processes to Improve Profitability (P,C,S) DQHSET NEW 	
	Enabler	Lean Organization	<ul style="list-style-type: none"> 16 Establishing Standardized Staffing Levels Based on Optimal Operating Costs (P,C):DHC 17 Review of the Company's Organizational Structure Based on a 'Fit for Future' Approach (P,C):DHC 	
		Risk Management	<ul style="list-style-type: none"> 18 Implementation of the Four-Eyes Principle to Mitigate Project Risks in the Selection and Execution Processes (P,S):DPMR 26 Risk Awareness Culture: A Strategic Program for Risk Maturity Level Assessment (P,C):DPMR NEW 	
		Digitalization	<ul style="list-style-type: none"> 19 Development of SAP Surrounding Applications (P,C,S):DSI 20 Marketing Data Analytics Dashboard (S):DBRD 	<ul style="list-style-type: none"> 21 Fixed Asset Management System Dashboard (S):DSCM
		Core value & Culture	<ul style="list-style-type: none"> 22 WIKA Beton Champions Change Leader (P,C):DHC CLOSED 27 WIKA Beton Champions Change Leader Stage-2 (P,C):DHC NEW 	

● Super Priority Initiative
 ● Priority Initiative
 ● Additional Initiative
 15 Completed Initiatives & Feedback
 NEW New Program of Initiative (2025)
 (P) : People ; (C) : Culture ; (S) : System

Key Actions under the Transformation House Pillars as Strategic Initiatives to Support WTON's Transformation Goals

	Strategic Initiative Program	Enabler
1st Year FINANCIAL OPTIMIZATION	<p>CASH ACCELERATION</p> <ul style="list-style-type: none"> Acceleration of Accounts Receivable Collection Acceleration in Commercial Aspects (e.g., Down Payments, Payment Terms) Inventory Sales with Pricing Policy <p>WAR ROOM OPTIMALIZATION</p> <ul style="list-style-type: none"> Material Requirement Tower Visualized Control of Strategic Material Procurement 	<p>PLANT PRODUCTIVITY</p> <p>Time Motion Study Centrifugal & Non-Centrifugal Production Line</p> <p>LOGISTIC COST CONTROL TOWER SYSTEM</p> <ul style="list-style-type: none"> Centralized Material Procurement Integrated Logistics Management
	<p>2nd Year FOCUS ON IMPROVEMENT</p>	
<p>3rd Year ACHIEVING EXCELLENCE</p>	<p>STRATEGIC PRODUCT MANAGEMENT</p> <p>Product Development Aligned with Market Needs</p>	<p>SUBSIDIARIES STREAMLINING</p> <p>Business Restructuring of Subsidiaries to Align with the Parent Company's Core Business</p>
		<p>Standardization of Human Resource Productivity</p> <p>Digital Transformation</p> <p>The entire organization is integrated through an ERP system</p> <p>Enterprise Risk Management</p> <p>Continuous Improvement</p> <p>Organization Structure Adjustment</p>

ESG Initiative



1. Zero-Waste Program

The wastewater generated from cement water after the concrete compaction process forms sludge deposits in the wastewater treatment tank (IPAL)

In 2021, the estimated volume of sludge deposits reached approximately 11,937 m³ per year.



**ZERO
SLUDGE
WASTE**



Engineering Efforts:

- Concrete Mix Optimization
- Use of Polymer-Based Additives
- Adjustment of Spinning Process Stages
- Slump Adjustment



2. Solar Panel Installation

- Solar panel installations have been carried out at WTON's precast concrete plants.
- The operation of these solar power systems is estimated to reduce CO₂ emissions by approximately 532,812 kilograms per year



Price Differential

15%



Electricity consumption after the installation of photovoltaic (PV)

30%

From normal usage



3. Use of Environmentally Friendly Cement and Cement Substitute Materials

In 2023, the use of environmentally friendly cement—accounting for more than 60% of total cement consumption—resulted in a reduction of 68,558 tons of CO₂ emissions, equivalent to 18.51%

The target for PCC cement usage in 2024 is over 65%



Lower Embodied

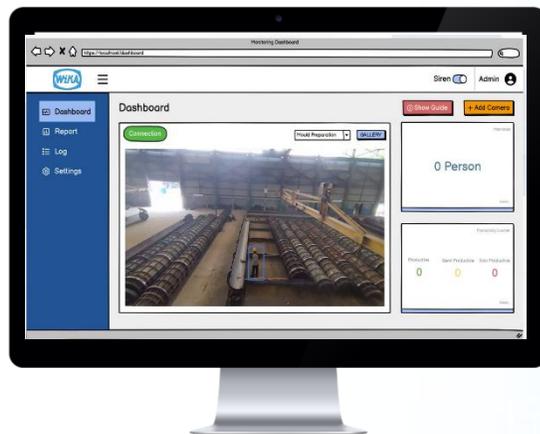
CO₂

Use of Environmentally Friendly Cement Substitute Materials:

- Fly Ash up to 30%
- Granulated Blast Furnace Slag (GBFS)

4. The Use of Artificial Intelligence Technology

Activity detection has been implemented across all stages of the production process at WTON's plant, helping to improve worker productivity.



Dashboard Menu

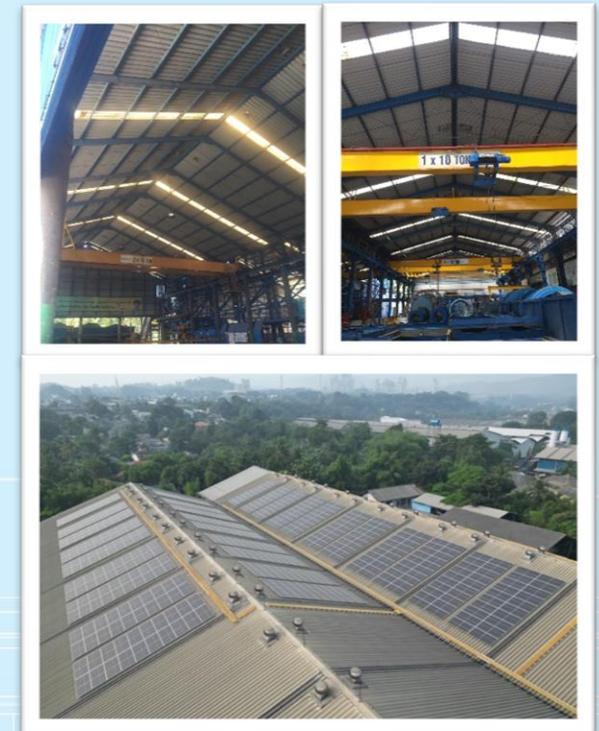
5. Air Quality Monitoring System

- Real-time air quality monitoring has been implemented at WTON's plant.
- The Air Quality Monitoring System (AQMS) functions as an early warning system for air quality conditions.



6. Natural Lighting and Natural Air Circulation in the Production Line

The use of transparent polycarbonate roofing as a source of natural lighting in the production line, combined with air circulation through turbine ventilators.



Product Certification

Environmental Product Declaration

Verification of a Product's Environmental Impact Data

Product Certification

Greenship Solution Endorsement

A product's commitment to environmental responsibility by continuously improving its design to be more eco-friendly

Decarbonization Programs

Environmental Program Toward Net Zero by 2030

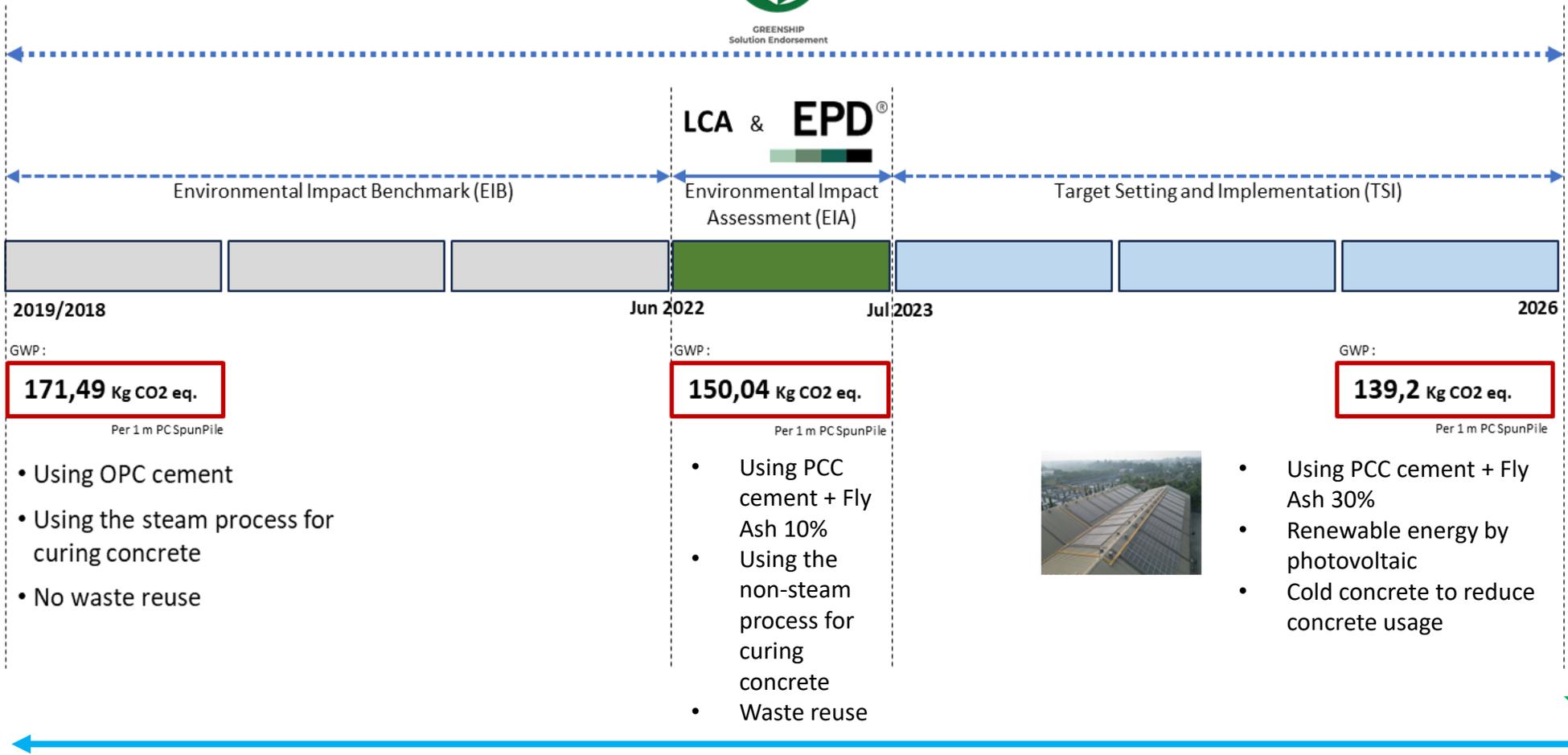
Programs Toward Achieving Net Zero by 2030

Decarbonization Program Roadmap

Roadmap Decarbonization Programs										
Program	2022	2023	2024	2025	2026	2027	2028	2029	2030	Target
Solar Cell in Stockyard & Street Lighting	80%	100%								All Factories
FABA Usage	100%									All Factories
Non-Steam Program	100%									All Factories
Installation of Solar Power Plant		22%	55%	77%	100%					All Factories
Eco-Friendly Cement		50%	65%	80%	100%					All Factories
Dust Collector	25%		50%		75%		100%			All Factories
Electric Motorcycle	100%									All Factories
Electric Car		20%	40%	60%	80%	100%				Board of Directions
Biodiesel B35						30%	60%	90%	100%	Factory Wide Operational Vehicles
Renewable Energy Certificate									100%	All Factories
Office LED Lighting	20%	40%	75%	100%						All Factories
Stockyard LED Lighting	20%	40%	100%	100%						All Factories
Crushing Plant Restoration							50%		100%	All Factories
WTON Forest									100%	All Factories



GREENSHIP
Solution Endorsement



GWP:
171,49 Kg CO2 eq.
Per 1 m PC SpunPile

- Using OPC cement
- Using the steam process for curing concrete
- No waste reuse

GWP:
150,04 Kg CO2 eq.
Per 1 m PC SpunPile

- Using PCC cement + Fly Ash 10%
- Using the non-steam process for curing concrete
- Waste reuse



GWP:
139,2 Kg CO2 eq.
Per 1 m PC SpunPile

- Using PCC cement + Fly Ash 30%
- Renewable energy by photovoltaic
- Cold concrete to reduce concrete usage

Carbon Emission Reduction
26.4%



* Based on measurements by Engie Impact consultants, 2022



Electric Vehicle

A total of 22 electric motorcycles and 5 electric cars have been used as operational vehicles



Eco Friendly Cement

Use of Environmentally Friendly Cement with a Target of 65% in Concrete Product Plants



Solar Cell Lighting

There are already 60 lighting points installed in the stockyard and along the roads within the concrete product plant



Non-Steam and Zero-Waste Program

The production process no longer uses boilers – it is now 100% steam-free and generates no waste (zero-waste).



LED Lighting

A total of 972 units have been installed in office areas, and 336 units have been installed in the stockyard.



B35 Biodiesel

At WTON's concrete product plants, 22% of operational vehicles are now powered by B35 biodiesel.

WTON Prepares Forest Conservation Area in Kalimantan



Indicator	Value
Area of Forest	27.9 Hectare
Conservation Plan	
<ul style="list-style-type: none">• Plant Conservation• Mangrove Conservation• Bekantan Conservation	



TJSL Program: Mangrove
Tree Planting in **Pari Island,**
Kepulauan Seribu



1. Education Program

- WTON collaborates with Ruangguru in a scholarship and learning assistance program for 100 high-achieving students.
- WIKA Beton Teaching Program
- School Beautification and Provision of Educational Facilities in the Form of Books



2. Health Program

- Nutritional improvement programs for communities living around WIKA Beton's plant areas, in collaboration with local health centers (Puskesmas)
- Donation of medical equipment to health centers (Puskesmas) and community health posts (Posyandu) located near the company's operational areas

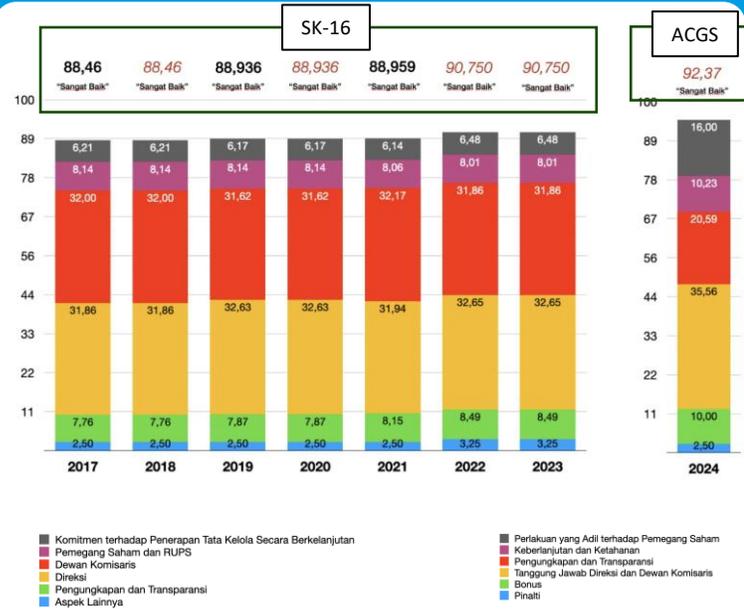


3. Local Economic Empowerment

- Development of 26 UMKM through the Pasar Senggol platform
- Entrepreneurship training for employees approaching retirement age

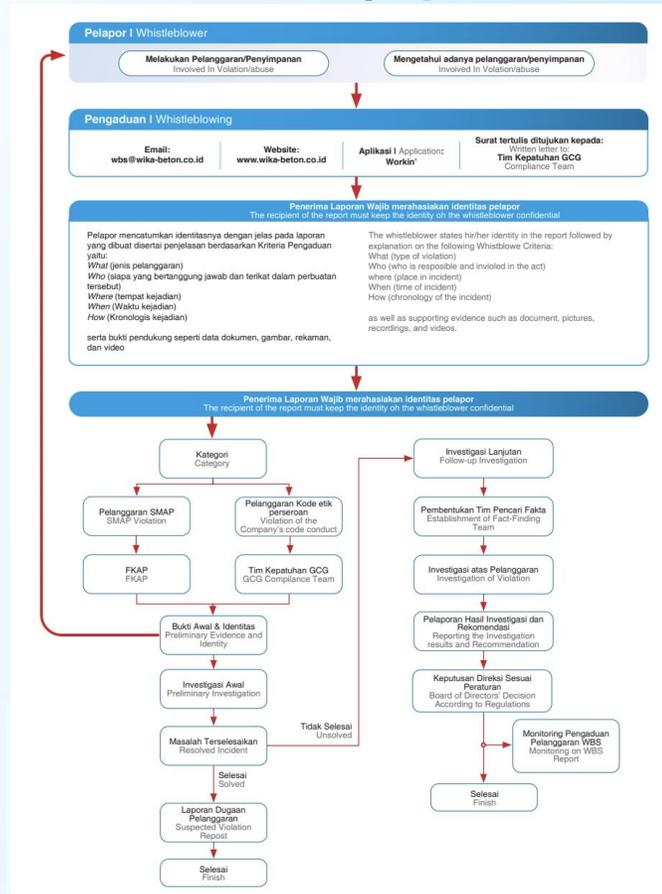


1. Achievement of Good Corporate Governance (GCG) Assessment Score



Since 2017, WIKABETON has consistently implemented Good Corporate Governance (GCG), leading to a steady improvement in its GCG assessment results over time.

2. Whistle Blowing System (WBS)



The Whistle Blowing System (WBS) is accessible to the public and stakeholders through written correspondence, the company's official website, and email. In addition, WIKABETON employees may submit reports via the 'Workin' application.

3. Anti-Bribery Management System ISO 37001:2016



Seluruh jajaran Manajemen dan Insan WIKABETON berkomitmen untuk mendukung penuh penerapan ISO 37001:2016 tentang Sistem Manajemen Anti Penyipuan (SMAP) di PT Wijaya Karya Beton Tbk



Akses dokumen :

Komitmen Anti Penyipuan

Pergi ke :

www.wika-beton.co.id

Reflecting the commitment of its top management to anti-bribery practices, WIKABETON is officially certified under ISO 37001:2016 by Sucofindo.

Thank You

For further information,
please visit Our Official Website :

