



Company Update

PT Wijaya Karya Beton Tbk

As of September 30, 2025



The following information is a general presentation regarding PT Wijaya Karya Beton Tbk (the “Company” or “WIKA Beton”).

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Company Overview



1960

WIKA was established as a company in the field of electrical and water installation in Indonesia.

1977

WIKA established a Concrete Production Division, which later became the forerunner of WIKA Beton.

1997

PT Wijaya Karya Beton was officially established as a subsidiary of WIKA based on Deed No. 44 dated March 11, 1997.

2014

WIKA Beton conducted a corporate action through an Initial Public Offering (IPO) on April 8, 2014, under the stock code **WTON**.

2024

WIKA Beton established a new vision and mission, and launched a new logo that reflects its commitment to sustainability.

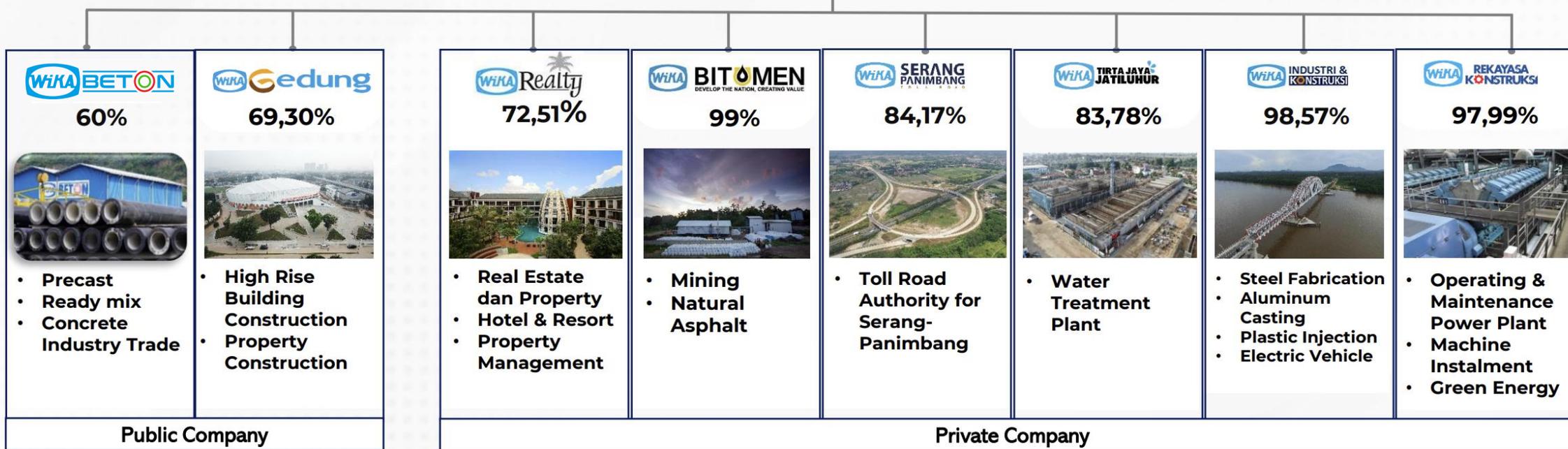
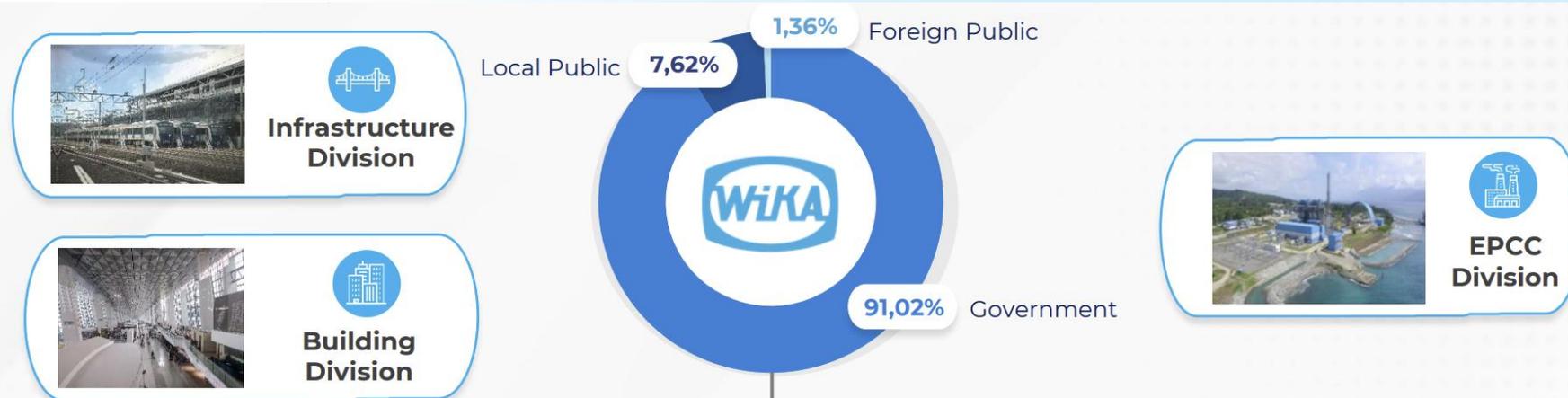
VISION

"To become a **trusted** and **sustainable global company** providing **solutions** in the concrete industry."

MISSION

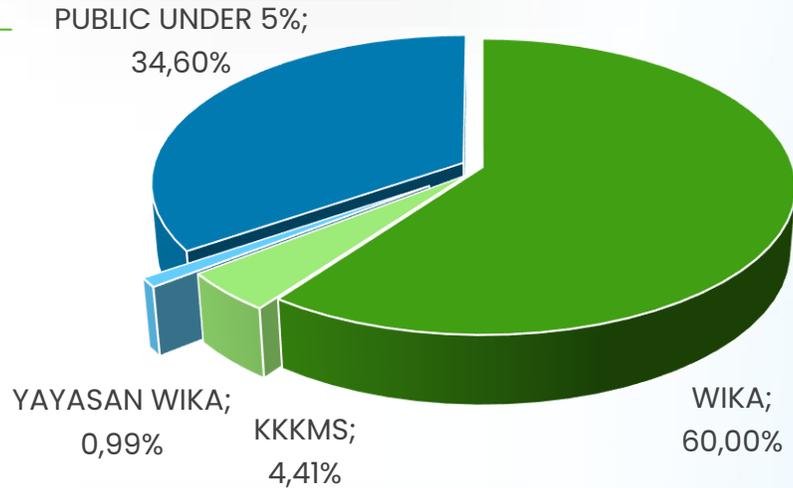
1. **Provide globally scaled products and services** as solutions to meet customer needs.
2. **Implement operational excellence** with global-standard qualifications, based on risk management and digital technology, while embracing environmentally sustainable practices to fulfill stakeholder aspirations.
3. **Establish strategic partnerships** with mutually beneficial collaborators and contribute positively to the social environment.
4. **Develop employee competencies and well-being** to drive continuous performance improvement.
5. **Apply sound and accountable financial management.**

Shareholders Composition of PT Wijaya Karya (Persero) Tbk

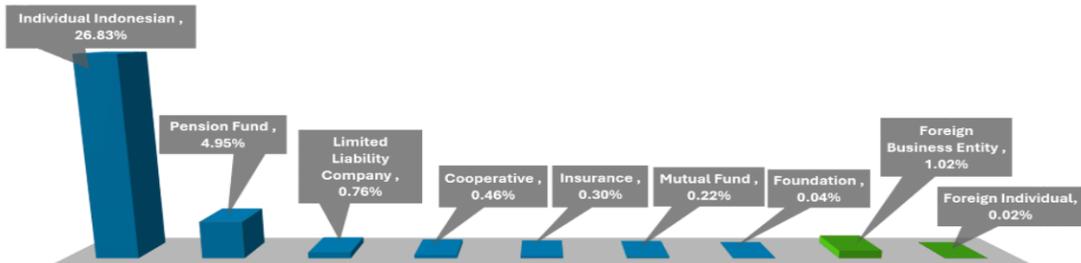


SHAREHOLDERS COMPOSITION

As of September 30, 2025



PUBLIC SHAREHOLDERS COMPOSITION (34.60%)



BUSINESS PORTFOLIO



■ LOCAL
■ FOREIGN



Tjia Marwan
Commissioner



Wilan Oktavian
President Commissioner



Dwi Gawan Islandhi H.B.
Independent Commissioner

BOARD OF COMMISSIONERS & DIRECTORS



Agus Pramono
Director of Operation &
Supply Chain Management



Syailendra Ogan
Director of Finance, Human
Capital & Risk
Management



Kuntjara
President Director



Rija Judaswara
Director of Marketing &
Development



Verly Widiantoro
Director of Engineering &
Production

● Wika Beton's Line of Business

Backward

Industrial Materials



- Joint Plate
- PC Bar (Planned)
- PC Strand (Planned)
- PC Wire (Planned)

Concrete Materials



- Quarry
- Processing Natural Resource
- Chemical Construction

PC Poles



- Distribution
- Transmission
- Telecommunication
- Catenary

PC Piles



- Spun
- Square
- Triangular
- Spun Square
- Cylinder

Railway



- Concrete Sleeper
- Wessel
- Slab Track
- Concrete Level Crossing

Bridge



- I / U / T Girder
- Voided Slab
- Box Girder
- Tee Bulb
- Double Tee

Core

Retaining Wall



- CCSP
- Flat Sheet Pile
- L-Shape
- Gravity Wall Block

Hydro Structure



- PC Cylinder Pipes
- U Ditch
- Box Culvert
- Infiltration Well
- Sabo dam Precast

Marine Structure



- Tetra Pod
- A - Jack
- Precast Harbor

Building Concrete



- Hollow Core Slab
- PC Colomn
- PC Beam
- Precast House

Others



- Tunnel
- Rigid Pavement
- L - Shape
- Aqua Pond

Ready-Mix



- Fresh Concrete

Forward

Services

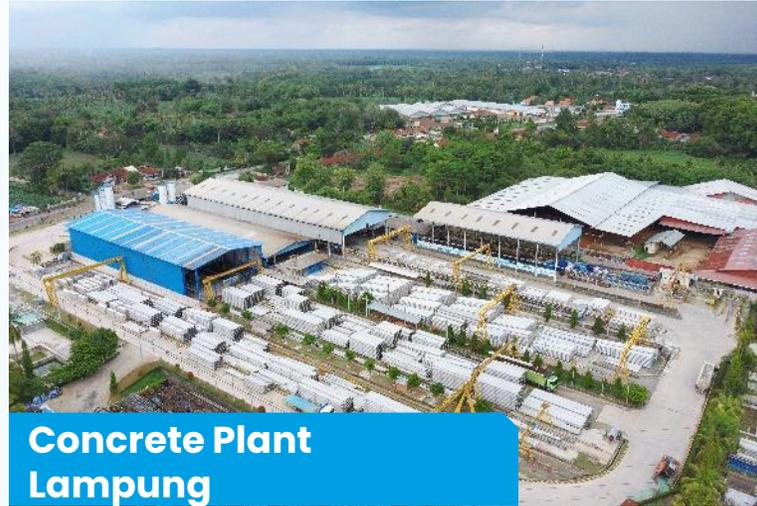


- Engineering
- Piling
- Stressing
- SHMS
- Track work & Signaling

Logistic (Planned)



- Product Distribution
- Material Distribution
- Warehouse





MARKET LEADER OF PRECAST CONCRETE IN INDONESIA



Legend

- Head Office
- Subsidiary
- Quarry
- Operation Unit
- Sales Office
- Representative Office
- Concrete Plant
- Jetty

Total Production Capacity 2025
10.92 million ton

Market Share – Precast (2022)
47.9%
 (Assessed by Frontliner)

Market Share – Ready Mix (2022)
4.6%
 (Assessed by Frontliner)

Project Updates





Ciputra World Mall (CWM) Makassar Project

Product or Service

PC Spun Pile diameter 600 mm

Project Benefit

As a shopping center and integrated commercial area in Makassar.



Proyek IKK 2
Minggu, 31 Agustus 2025 10:43
Berawan 31°C
Jl. Tol Cikampek II, Mulyasari, Kec. Ciampel, Karawang, Jawa Barat

Main Access Bridge IKK Karawang

Product or Service

Construction Service

Project Benefit

Connecting the Suryacipta Industrial Estate with the IKK District which will become a paper production factory.



Shoring Protection Area Shiploader Tanah Grogot, East Kalimantan

Product or Service

Piling Services & PC Spun Pile diameter 800

Project Benefit

Reduce erosion and reduce the risk of damage to infrastructure and buildings due to erosion.

WTON Actively Contributes to National Development



**Toll Trans Sumatera Ruas Betung Jambi
Section 2B Project**

**Product or
Service**

PCI Girder H-210, PC Spun Pile
diameter 600, Services
Stressing Girder & Ready Mix

**Project
Benefit**

Reduce trip time, improve
accessibility and connectivity
between regions (Provinsi
Sumatera Selatan - Jambi).



**Concrete Reef Unit
at Gili Meno, North Lombok**

**Product or
Service**

**Hydro Structure (Concrete
Reef Unit)**

**Project
Benefit**

Promotes coral reef growth,
provides shelter for fish, and
maintains the balance of the
marine ecosystem.



Chandra Asri Alkali CAA-1

**Product or
Service**

PC Spun Pile diameter 600 A1
& Ready Mix

**Project
Benefit**

Construction of a Battery Raw
Materials Factory (Alkali) which
will supply the needs of
Batteries (Alkali) di Wilayah
Cilegon, Banten

Financial Highlight



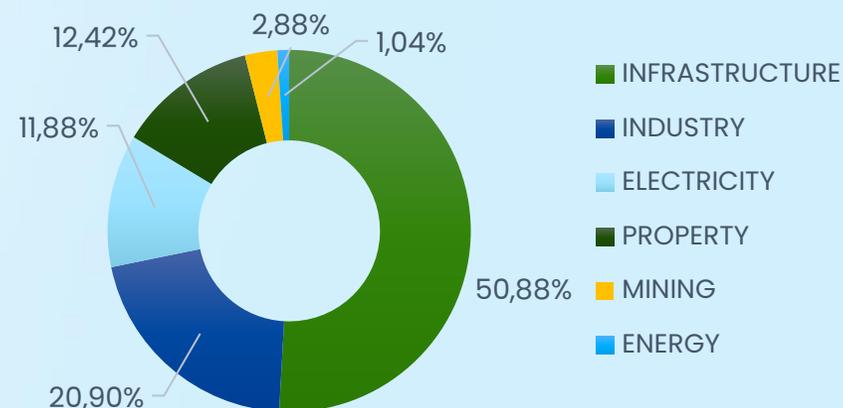
New Contract up to 09M25:

Rp2.79 T

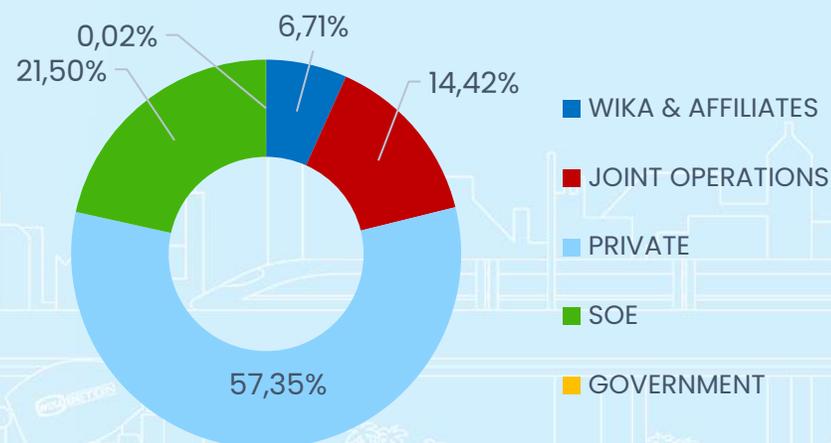
Top 10 Customers based on New Contract up to 09M25:

No.	Customers Name	Percentage
1.	PT Perusahaan Listrik Negara (Persero)	11.40%
2.	PT Hutama Karya Infrastruktur	5.72%
3.	PT Indah Kiat Pulp & Paper Tbk	5.66%
4.	PT Duta Graha Karya	4.96%
5.	PT WIKA Rekayasa Konstruksi	3.05%
6.	PT Total Bangun Persada	2.39%
7.	PT Mitra Murni Perkasa	1.97%
8.	PT Wijaya Karya (Persero) Tbk	1.96%
9.	PT Girder Indonesia	1.73%
10.	KSO PP – AK – Waskita – MWT	1.51%

New Contract based on Sector up to 09M25:



New Contract based on Customer up to 09M25:



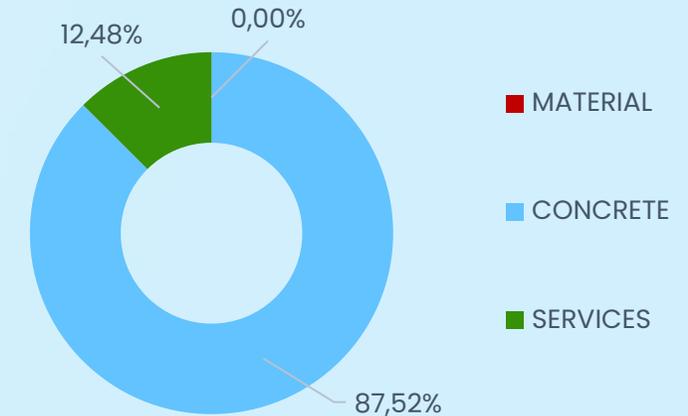
◆ Top 10 Customers based on Revenue up to 3Q25:

No.	Customer Name	Percentage
1.	PT Perusahaan Listrik Negara (Persero)	8.40%
2.	PT Utama Karya Infrastruktur	4.68%
3.	PT Jaya Bersama Alexindo	3.39%
4.	PT Wijaya Karya (Persero) Tbk	2.72%
5.	Mitra Murni Perkasa, PT	2.57%
6.	PT Fajar Putra Dinasti	2.43%
7.	PT Girder Indonesia	2.25%
8.	KSO Pembangunan Perumahan (Persero) Tbk - Adhi Karya (Persero) Tbk - Waskita Karya (Persero) Tbk - Modern Wijaya Tehnical	2.15%
4.	SAJV-CP -202	2.13%
10.	KSO PT Pembangunan Perumahan (Persero) Tbk – PT Waskita Karya (Persero) Tbk. – PT Wijaya Karya (Persero) Tbk.	2.00%

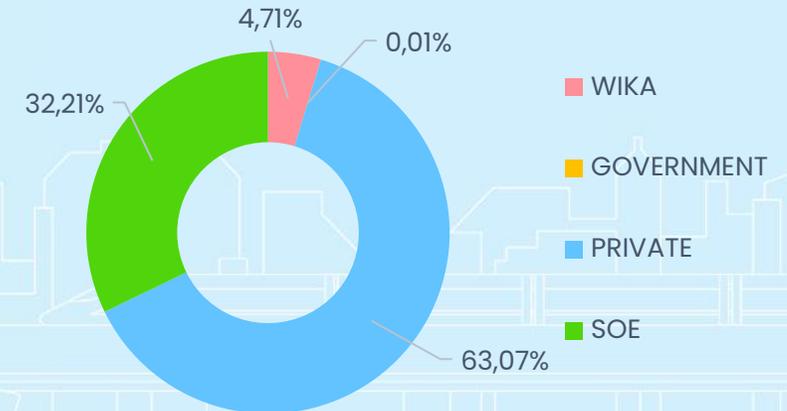
Revenue up to 3Q25:

Rp2.52 T

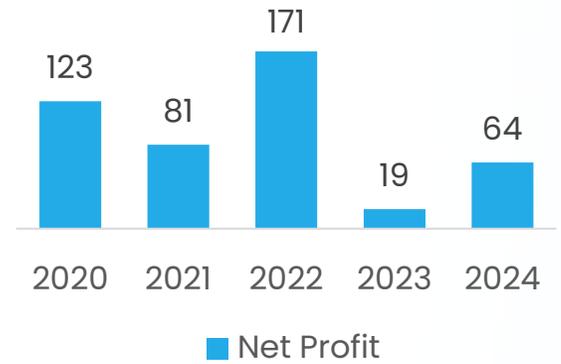
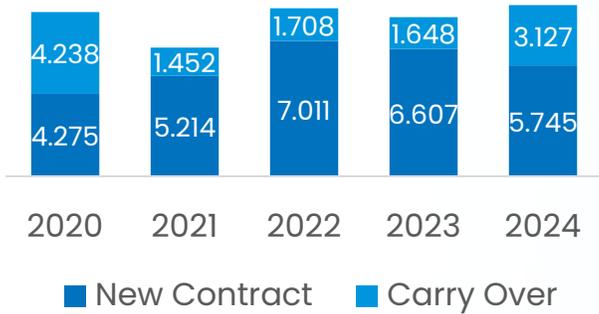
◆ Revenue based on Segments up to 3Q25:



◆ Revenue based on Customers up to 3Q25:



Financial Highlight 2020 – 2024 (Rp Billion)



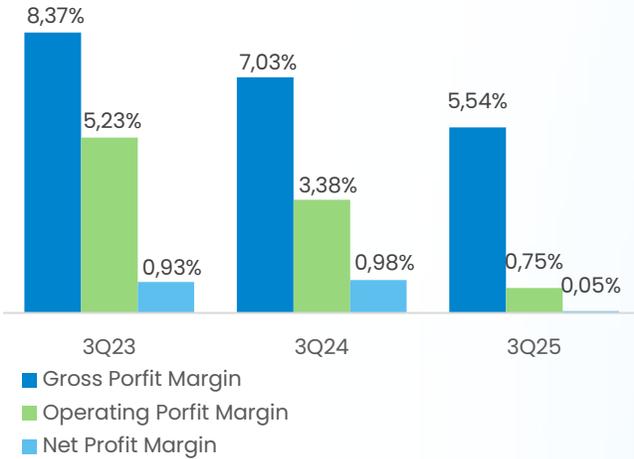
Financial Highlight Quarterly (Rp Billion)



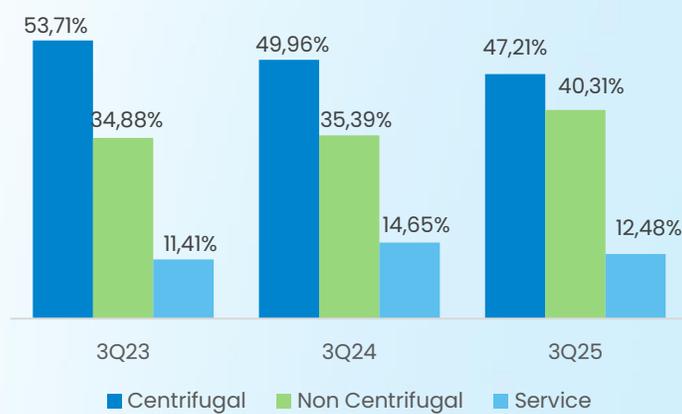
Consolidated Cash Flow (Rp Million)

Notes	3Q25	FY24	3Q24	3Q23
Operating Activities	(20,137)	262,019	(15,770)	(470,757)
Investing Activities	(43,415)	(107,308)	(109,082)	(15,735)
Financing Activities	(271,321)	35,120	21,668	(756,840)
Net Increase (Decrease) of Cash and Cash Equivalent	(334,873)	189,831	(103,184)	(1,243,332)
Effect of Foreign Exchange on Cash and Cash Equivalent at end of the Year	101	508	40	(134)
Cash and Cash Equivalent at Beginning	597,554	407,215	407,215	1,538,311
Cash and Cash Equivalent at End	262,782	597,554	304,071	294,845

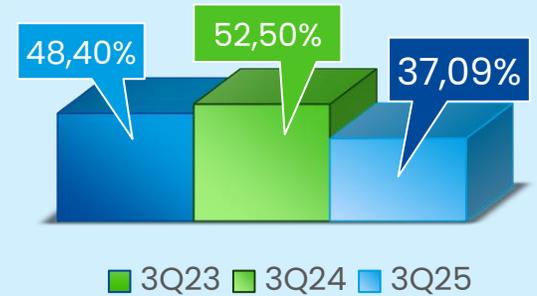
PROFITABILITY



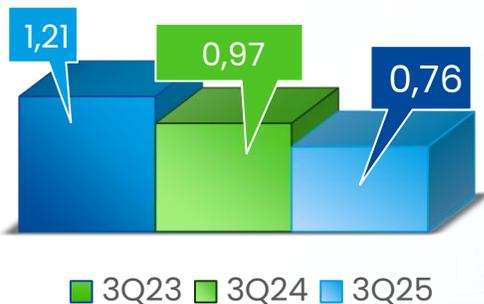
SALES CONTRIBUTION



UTILIZATION RATE



DEBT TO EQUITY RATIO (x)



GEARING RATIO (x)



CURRENT RATIO



WTON Has Consistently Distributed Dividends Every Year Since Its IPO in 2015

◆ Dividends

Fiscal Year	Dividend Policy	Dividend Payout Ratio	Cash Dividend (Rp Million)	Dividend per Share (Rp)	EPS
2015	30%	31,38%	52.197	6,26	19,95
2016	30%	31,29%	81.715	9,80	31,32
2017	30%	31,36%	101.140	12,13	38,68
2018	30%	31,36%	145.920	17,50	55,80
2019	25%	26,13%	128.076	15,36	58,79
2020	20%	20,01%	25.623	2,94	14,69
2021	20%	20,00%	16.559	1,90	9,51
2022	20%	20,06%	32.683	3,75	18,69
2023	20%	20,00%	6.885	0,79	3,92
2024	10%	10,00%	6.536	0,75	7,46

◆ Rating

 <p>PEFINDO CREDIT RATING AGENCY</p>	<p>idA-/Stable As of March 10, 2023</p>
<p>ASEAN CORPORATE GOVERNANCE SCORECARD (ACGS)</p>	<p>92.376* *Internally Assessed</p>
<p>S&P Global Ratings</p>	<p>46</p>

Transformation of WIKABETON



WTON's transformation vision is to achieve a sustainable financial position, agile operations, and future-fit business processes, aligned with the company's change management objectives and areas of implementation.

Implementation of Change Management in the Transformation Strategy :

Concept 3P Bottom Line



Change Management



The **Transformation Strategy** is part of **WTON's change management** efforts to adapt to changes in the business environment.

Purpose of Change Management



Providing WTON with a clearer direction in facing future challenges



Optimizing WTON's performance through increased efficiency and productivity



Enhancing WTON's competitive advantage in an ever-changing business environment

Area of Change Management



Transformation Vision WTON

Sustainable Financial
Commitment to Sustaining Long-Term **Financial Stability**

Agile
Quickly Adapting to Operational and **Business Environment Conditions**

Future-fit Business process
Improving Governance and **Advancing Technology** and Innovation in Business Processes and Products

House of Transformation WTON 2025

With 29 Updated Initiative Programs



Sustainable Financial, Agile Operation, and Future-Fit Business

Vision

Pillar

Initiative Strategic

Enabler

Pillar	Cash Acceleration	Operational Excellence	Commercial Resilience & Fit
Initiative Strategic	<ul style="list-style-type: none"> 1 Early Warning and Locking System for Financial Activities in the Scope of Digital-based Sales (S):DKEU 2 Control Cashflow & Cash Cycle through the Cash Management System (S):DKEU 3 Divestment of Unproductive Assets (P,S):DSCM & HSE 	<ul style="list-style-type: none"> 4 Time Motion Study of Production Line (P,S):DPP 5 Cost Structure Transformation in an Effort to Increase Company Efficiency (C,S):DMRL CLOSED 6 Procurement War Room Material Strategis and Non Strategis (P,C,S):DSCM & HSE 7 Centralized Integrated System for Logistics Operation (P,C,S):DSCM & HSE 8 Stockyard Management System (P,C,S):DPP 9 Standardization of BTL Work Units (P,S):DKEU 23 Improving Factory Efficiency through Advance Optimization Program (C,S):DPP NEW 25 Fixed Plant & Batching Plant Design Standardization (S):DTEQ NEW 	<ul style="list-style-type: none"> 10 Operational Control with EPDP Dashboard (C,S):DSCM & HSE 11 Improving Operations Division Governance with BL & BTL Optimization (P,C,S):DOP 12 Business Realignment and Subsidiary Governance Improvement (P,C,S):DKEU 13 Mass Product Development of Prefabricated People's Houses (S):DTEQ CLOSED 14 Strengthening Product Portfolio through EPD Certification as a New Uniqueness Product (S):DSCM & HSE CLOSED 15 Product Design Optimization in an Effort to Increase Company Competitiveness (S):DTEQ CLOSED 24 Strengthening Business Portfolios through ESG Risk Ratings (S):DSCM & HSE CLOSED 28 Create Uniqueness Value and Business Process to increase profitability (P,C,S) DTEQ NEW
Enabler	<ul style="list-style-type: none"> Lean Organization Risk Management Digitalization Core value & Culture 	<ul style="list-style-type: none"> 16 Determining the Standardization of the Number of Employees Based on Optimal Business Costs (P,C):DHC 17 Review of the Company's Organizational Structure based on "Fit for Future" (P,C):DHC 18 Implementation of the Four-Eyes Principles for Project Risk Mitigation in the Selection and Implementation Process (P,S):DMRL 26 Risk Awareness Culture: A Strategic Program for Risk Maturity Level Assessment (P,C):DMRL NEW 19 SAP Surrounding Application Development (P,C,S):DSI 20 Dashboard Marketing Data Analytics (S):DJU 21 Dashboard Fixed Asset Management System (S):DSCM & HSE 29 Dashboard Intregasi Manajemen(S):DSI 22 WIKA Beton Champions Change Leader (P,C):DHC CLOSED 27 WIKA Beton Champions Change Leader Stage-2 (P,C):DHC NEW 	

● Super Priority Initiative
 ● Priority Initiatives
 ● Additional Initiatives
 CLOSED Initiative Completed & Feedback
 NEW New Program Initiatives (2025)
 (P) : People ; (C) : Culture ; (S) : System

Key Actions under the Transformation House Pillars as Strategic Initiatives to Support WTON's Transformation Goals

	Strategic Initiative Program	Enabler
1st Year FINANCIAL OPTIMIZATION	<p>CASH ACCELERATION</p> <ul style="list-style-type: none"> Acceleration of Accounts Receivable Collection Acceleration in Commercial Aspects (e.g., Down Payments, Payment Terms) Inventory Sales with Pricing Policy <p>WAR ROOM OPTIMALIZATION</p> <ul style="list-style-type: none"> Material Requirement Tower Visualized Control of Strategic Material Procurement 	<p>PLANT PRODUCTIVITY</p> <p>Time Motion Study Centrifugal & Non-Centrifugal Production Line</p> <p>LOGISTIC COST CONTROL TOWER SYSTEM</p> <ul style="list-style-type: none"> Centralized Material Procurement Integrated Logistics Management
	<p>2nd Year FOCUS ON IMPROVEMENT</p>	
<p>3rd Year ACHIEVING EXCELLENCE</p>	<p>STRATEGIC PRODUCT MANAGEMENT</p> <p>Product Development Aligned with Market Needs</p>	<p>SUBSIDIARIES STREAMLINING</p> <p>Business Restructuring of Subsidiaries to Align with the Parent Company's Core Business</p>

Standardization of Human Resource Productivity

Digital Transformation

The entire organization is integrated through an ERP system

Enterprise Risk Management

Continuous Improvement

Organization Structure Adjustment

ESG Initiative



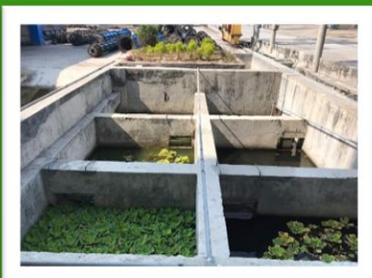
1. Zero-Waste Program

The wastewater generated from cement water after the concrete compaction process forms sludge deposits in the wastewater treatment tank (IPAL)

In 2021, the estimated volume of sludge deposits reached approximately 11,937 m³ per year.



**ZERO
SLUDGE
WASTE**



Engineering Efforts:

- Concrete Mix Optimization
- Use of Polymer-Based Additives
- Adjustment of Spinning Process Stages
- Slump Adjustment



2. Solar Panel Installation

- Solar panel installations have been carried out at WTON's precast concrete plants.
- The operation of these solar power systems is estimated to reduce CO₂ emissions by approximately 532,812 kilograms per year



Price Differential

15%



Electricity consumption after the installation of photovoltaic (PV)

30%

From normal usage



3. Use of Environmentally Friendly Cement and Cement Substitute Materials

In 2023, the use of environmentally friendly cement—accounting for more than 60% of total cement consumption—resulted in a reduction of 68,558 tons of CO₂ emissions, equivalent to 18.51%

The target for PCC cement usage in 2024 is over 65%



Lower Embodied

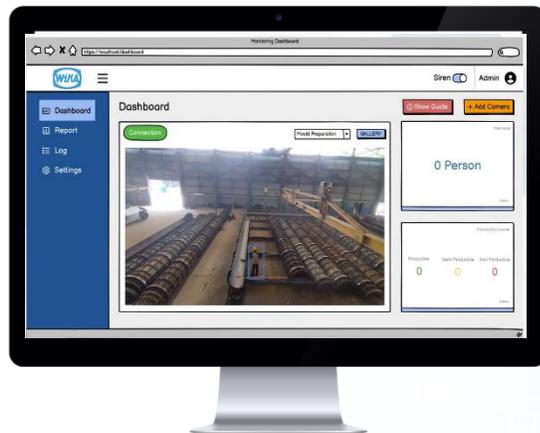
CO₂

Use of Environmentally Friendly Cement Substitute Materials:

- Fly Ash up to 30%
- Granulated Blast Furnace Slag (GBFS)

4. The Use of Artificial Intelligence Technology

Activity detection has been implemented across all stages of the production process at WTON's plant, helping to improve worker productivity.



Dashboard Menu

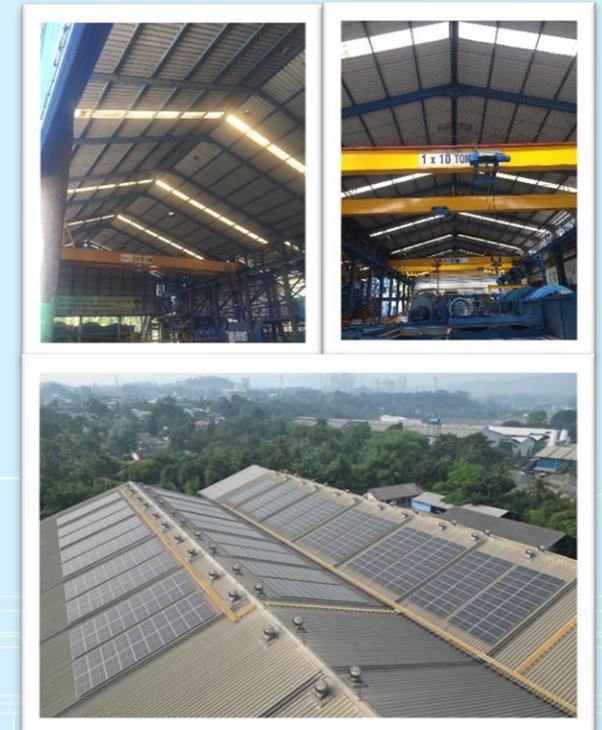
5. Air Quality Monitoring System

- Real-time air quality monitoring has been implemented at WTON's plant.
- The Air Quality Monitoring System (AQMS) functions as an early warning system for air quality conditions.



6. Natural Lighting and Natural Air Circulation in the Production Line

The use of transparent polycarbonate roofing as a source of natural lighting in the production line, combined with air circulation through turbine ventilators.



Product Certification

Environmental Product Declaration

Verification of a Product's Environmental Impact Data

Product Certification

Greenship Solution Endorsement

A product's commitment to environmental responsibility by continuously improving its design to be more eco-friendly

Decarbonization Programs

Environmental Program Toward Net Zero by 2030

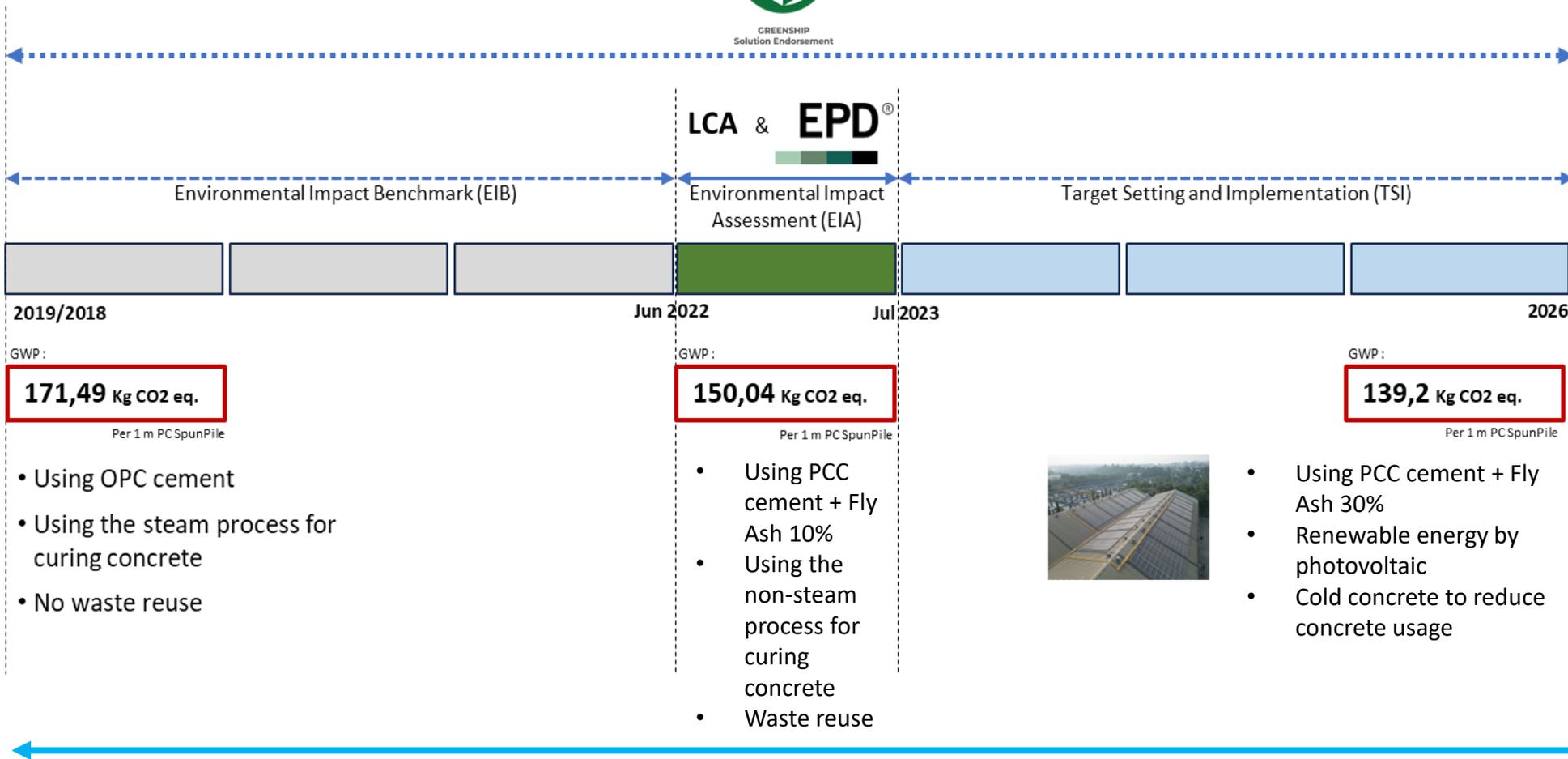
Programs Toward Achieving Net Zero by 2030

Decarbonization Program Roadmap

Roadmap Decarbonization Programs										
Program	2022	2023	2024	2025	2026	2027	2028	2029	2030	Target
Solar Cell in Stockyard & Street Lighting	80%	100%								All Factories
FABA Usage	100%									All Factories
Non-Steam Program	100%									All Factories
Installation of Solar Power Plant		22%	55%	77%	100%					All Factories
Eco-Friendly Cement		50%	65%	80%	100%					All Factories
Dust Collector	25%		50%		75%		100%			All Factories
Electric Motorcycle	100%									All Factories
Electric Car		20%	40%	60%	80%	100%				Board of Directions
Biodiesel B35						30%	60%	90%	100%	Factory Wide Operational Vehicles
Renewable Energy Certificate									100%	All Factories
Office LED Lighting	20%	40%	75%	100%						All Factories
Stockyard LED Lighting	20%	40%	100%	100%						All Factories
Crushing Plant Restoration							50%		100%	All Factories
WTON Forest									100%	All Factories

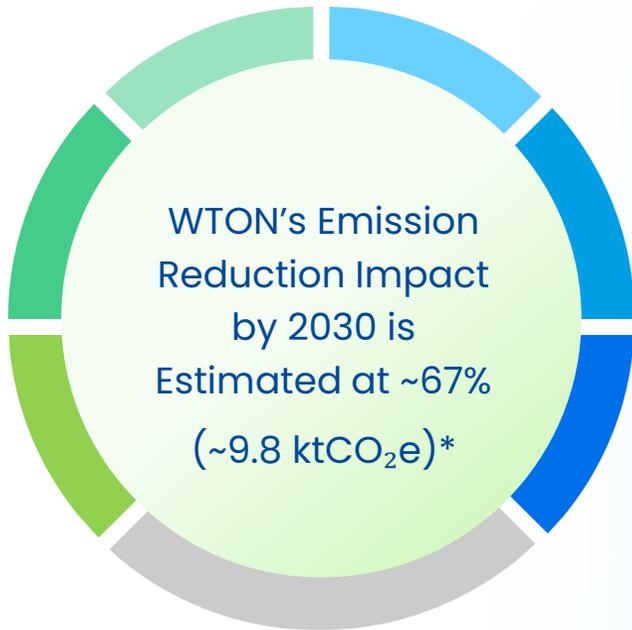


GREENSHIP
Solution Endorsement



**Carbon
Emission
Reduction**

26.4%



* Based on measurements by Engie Impact consultants, 2022



Electric Vehicle

A total of 22 electric motorcycles and 5 electric cars have been used as operational vehicles



Eco Friendly Cement

Use of Environmentally Friendly Cement with a Target of 65% in Concrete Product Plants



Solar Cell Lighting

There are already 60 lighting points installed in the stockyard and along the roads within the concrete product plant



Non-Steam and Zero-Waste Program

The production process no longer uses boilers – it is now 100% steam-free and generates no waste (zero-waste).



LED Lighting

A total of 972 units have been installed in office areas, and 336 units have been installed in the stockyard.



B35 Biodiesel

At WTON's concrete product plants, 22% of operational vehicles are now powered by B35 biodiesel.

WTON Prepares Forest Conservation Area in Kalimantan



Indicator	Value
Area of Forest	27.9 Hectare
Conservation Plan	<ul style="list-style-type: none">• Plant Conservation• Mangrove Conservation• Bekantan Conservation



TJSL Program: Mangrove
Tree Planting in **Pari Island,**
Kepulauan Seribu



1. Education Program

- WTON collaborates with Ruangguru in a scholarship and learning assistance program for 100 high-achieving students.
- WIKA Beton Teaching Program
- School Beautification and Provision of Educational Facilities in the Form of Books



2. Health Program

- Nutritional improvement programs for communities living around WIKA Beton's plant areas, in collaboration with local health centers (Puskesmas)
- Donation of medical equipment to health centers (Puskesmas) and community health posts (Posyandu) located near the company's operational areas

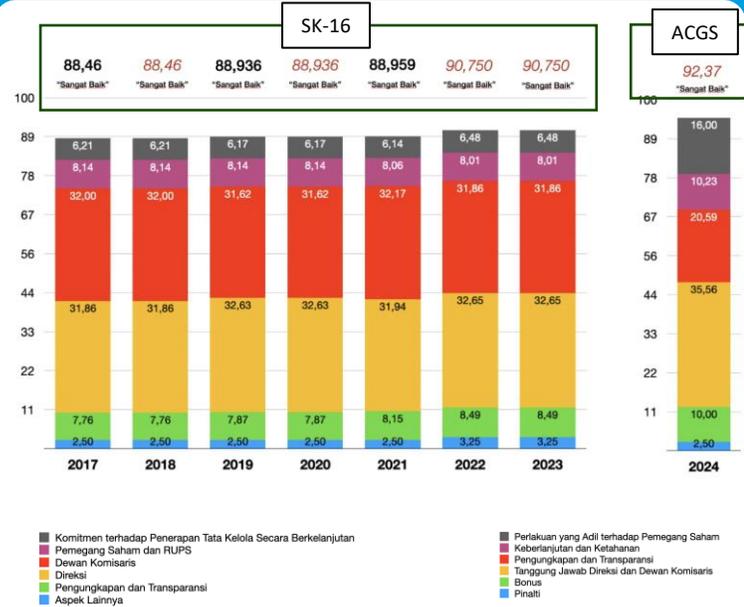


3. Local Economic Empowerment

- Development of 26 UMKM through the Pasar Senggol platform
- Entrepreneurship training for employees approaching retirement age

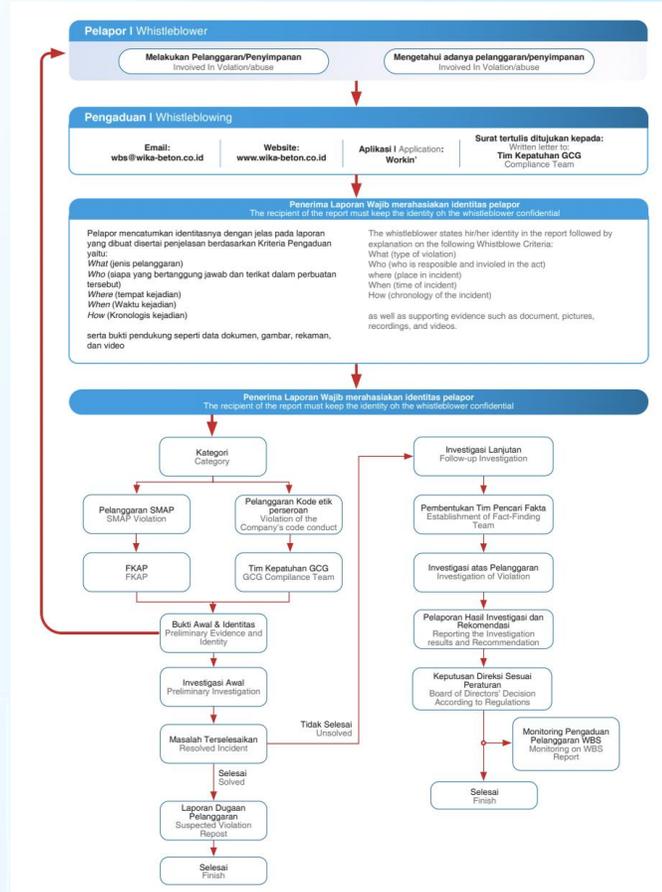


1. Achievement of Good Corporate Governance (GCG) Assessment Score



Since 2017, WIKA Beton has consistently implemented Good Corporate Governance (GCG), leading to a steady improvement in its GCG assessment results over time.

2. Whistle Blowing System (WBS)



The Whistle Blowing System (WBS) is accessible to the public and stakeholders through written correspondence, the company's official website, and email. In addition, WIKA Beton employees may submit reports via the 'Workin' application.

3. Anti-Bribery Management System ISO 37001:2016



Seluruh Jajaran Manajemen dan Insan WIKA Beton berkomitmen untuk mendukung penuh penerapan ISO 37001:2016 tentang Sistem Manajemen Anti Penyuapan (SMAP) di PT Wijaya Karya Beton Tbk



Akses dokumen :

Komitmen Anti Penyuapan

Pergi ke :

www.wika-beton.co.id

Reflecting the commitment of its top management to anti-bribery practices, WIKA Beton is officially certified under ISO 37001:2016 by Sucofindo.

Thank You

For further information,
please visit Our Official Website :

